



November 12, 2021

BINDFADENHAUS EN GROS
OSTSTRASSE 3
Werneuchen
16356
Germany

RE: Force Majeure

Dear Valued Customer:

The Flemish Environmental Inspectorate, on October 29, 2021, imposed new safety measures on the 3M facility located in Zwijndrecht, Belgium, ordering 3M to immediately suspend certain PFAS-related manufacturing operations. This regulatory action was unexpected, given that we have been operating in compliance with a permit reissued most recently in 2020 and that we offered proof that our current operations do not pose a risk to public health or safety. We immediately filed an emergency request to suspend the safety measures with the Flemish Council of State. On November 5, 2021, the Flemish Council denied our request for a suspension. As a result, we have been forced to shut down certain manufacturing operations while we continue to challenge the order in the courts. Due to this restriction, we anticipate an interruption of supply of the following 3M products:

3M™ Acrylic Foam Tape 4225F, 3M™ Acrylic Foam Tape 5356, 3M™ Acrylic Foam Tape 5390F, 3M™ Acrylic Foam Tape 5745, 3M™ Acrylic Foam Tape GT6008, 3M™ Acrylic Foam Tape GT6008F, 3M™ Acrylic Foam Tape GT6008P, 3M™ Acrylic Foam Tape GT6012, 3M™ Acrylic Foam Tape GT6012F, 3M™ Acrylic Foam Tape GTE6208, 3M™ Acrylic Foam Tape GTE6212, 3M™ Acrylic Foam Tape GTE6212H, 3M™ Acrylic Foam Tape GTE6212R, 3M™ Acrylic Foam Tape GTE6215, 3M™ Acrylic Foam Tape GTE6215F, 3M™ Acrylic Foam Tape LT1006, 3M™ Acrylic Foam Tape Prototype, 3M™ Acrylic Foam Tape PX5005F, 3M™ Acrylic Foam Tape PX5008F, 3M™ Acrylic Foam Tape PX5008P, 3M™ Acrylic Foam Tape PX5011, 3M™ Acrylic Foam Tape PX5011F, 3M™ Acrylic Foam Tape PX5011P, 3M™ Acrylic Foam Tape PX5011T, 3M™ Acrylic Foam Tape PX5015F, 3M™ Acrylic Foam Tape PX5015T, 3M™ Acrylic Foam Tape RT8008F, 3M™ Dual Lock™ Reclosable Fastener DL250H/PX5011

The Inspectorate's safety measures and the Council of State's ruling leads us to declare the occurrence of a force majeure event, which excuses 3M's performance while the effects of this event are continuing. Our operations in Belgium are an important part of our overall manufacturing processes, so any disruption could have a broader impact. We are currently analyzing availability of products and possible allocations, and will keep you updated. In the interest of proactively sharing this information with you, we are alerting you to the likelihood of upcoming supply disruptions.

We are disappointed by this unexpected turn of events. We have been operating our Zwijndrecht manufacturing facility in compliance with our 2020 permit and the legal and

regulatory requirements applicable to our operations at the facility, and we have been and remain committed to regulatory and environmental compliance. We have provided extensive factual and expert evidence to the Flemish Environmental Inspectorate and other authorities demonstrating that our operations at the Zwijndrecht facility do not threaten public health or safety. While we will work collaboratively with the relevant authorities, we dispute the purported factual and legal bases for issuing this new safety measure, and we are taking all reasonable measures to challenge the order that caused this event, including continuing to challenge the legal and factual basis for the safety measures through appropriate judicial channels. We have begun contingency planning with respect to future production and are evaluating all available options to minimize potential customer impact.

We value our relationship with you and appreciate your patience as we work through these challenges. We will update you as we learn more.

If you have any questions regarding this notice, please contact your sales representative or customer service representative.

Sincerely,

Mr. Stephen M. Shafer

President
3M Automotive and Aerospace Solutions Division